EXHIBIT 3

In the Matter Of:

In Re - Pork Antitrust Litigation

BRIAN ADAMS

June 07, 2022



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2	UNITED STATES DISTRICT COURT
3	DISTRICT OF MINNESOTA
4	Case No. 0:18-cv-01776-JRT-HB
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7	IN RE:
8	PORK ANTITRUST LITIGATION
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14	REMOTE VIDEOTAPED DEPOSITION OF
15	THE GRADY CORPORATION
16	BY BRIAN ADAMS
17	
18	Tuesday, June 7, 2022
19	10:00 a.m. (CDT)
20	
21	
22	
23	Reported by:
24	Joan Ferrara, RMR, FCRR
25	Job No. 2022-846451

101 1 B. ADAMS 2 you've got invoices dating back sometime 3 between 2009 and 2018? 4 Α. Yeah, it's possible. 5 Okay. At any point during the Ο. course of this litigation, were you asked 6 7 to look through those invoices to see if 8 you had any in the time period of 2009 and 2018? 9 10 Α. Yes. And did you look through 11 Q. Okay. 12 those to see if you had any? I didn't. Kevin did. 13 Α. And I 14 don't remember if we did or not. Okay. 15 Q. So you know you were asked to look through them, but you don't know if 16 anybody actually did? 17 Well, yeah, Kevin looked through 18 19 them, but I don't know if he found any or 20 not. I never did ask him. 2.1 Ο. Got it. 22 So just to be clear, you know, 23 you were asked to look through them, you 24 also know Kevin, the co-owner that we've 25 previously discussed, did look through

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102 1 B. ADAMS 2 them --3 Α. Yes. 4 -- to see if there were any Ο. 5 invoices between 2009 and 2018, is that 6 right? 7 Α. Yes. Okay. And asked by your 8 Ο. attorneys, is that right? 9 10 Α. Yes. And if Kevin would have 11 Q. Okay. 12 found any between 2009 and 2018, is it your understanding he would have handed those 13 14 over to your attorneys? 15 Α. Yes. 16 Ο. Okay. Is there any other record of pork purchases you would have beyond 17 just the invoices that we were just kind 18 19 of -- that we were just discussing? 20 Α. No. 2.1 You mentioned that during the Ο. 22 time period of 2009 and 2018 Ben E. Keith Food Distribution would have been the only 23 24 pork vendor that you used except for 25 emergencies when you may have gone to Sam's

103 1 B. ADAMS 2 Club. 3 Did I hear that right? 4 Α. Correct. 5 Okay. Can you explain to me, you Ο. know, when and why you would have gone to 6 7 Sam's Club as opposed to buying pork from 8 Ben E. Keith? 9 Α. Yeah. I mean, if we just got an 10 order like, say, on a Friday afternoon that 11 somebody wanted for Monday and we didn't 12 have enough pork butts and we couldn't get another delivery from Ben E. Keith until 13 14 Monday, you know, the butts have to cook 15 overnight on Sunday night, so we'd have to 16 run to Sam's just to pick up enough just so we'd have enough to get through that day. 17 Would this be primarily in 18 O. Okay. 19 relation to your catering business? 20 Α. Yes. 2.1 Would you ever have to go Ο. Okav. 22 to Sam's Club to buy pork products for your restaurant business, just the brick and 23 24 mortar business? 25 Α. Oh, yes, we've had to on a

104 B. ADAMS 1 2 handful of occasions, but not very often. 3 So for the catering business, you Ο. 4 could get a call asking for a catered 5 product that you don't have on hand from Ben E. Keith and there's not enough time to 6 order it, so that's an instance where you 7 8 would go to Sam's Club. Am I understanding that right? 9 10 Α. Yes. Can you describe for me the 11 Q. 12 instance or instances in which you'd have 13 to go to Sam's Club for the restaurant 14 business? 15 Α. Well, sometimes Ben E. Keith 16 might be short on pork butts and, you know, won't have any for a day or two and then we 17 have to go supplement from Sam's. 18 19 Ο. Okay. Or if we got just a whole lot 20 busier at the restaurant, you know, than we 21 22 were anticipating and sold more than what 23 we thought we were going to sell, we might 24 have to run over there every now and then, 25 but it doesn't happen very often.

157 1 B. ADAMS 2 just from their Little Rock Distribution 3 Center. You know, they've got other 4 distribution centers that I have absolutely 5 no idea what they stock at those. 6 O. Okay. I quess what I'm trying to 7 understand is, you know, they carry and 8 offer you Seaboard pork products primarily because that's what you prefer, not because 9 10 that's what they generally just do and you 11 accept? 12 Α. Correct. 13 So if your preferences Q. Okay. 14 changed or you wanted to try out a 15 different pork packer, they would stop 16 buying as much from Seaboard and start buying from someone else it sounds like? 17 18 Α. Yes. 19 Ο. Okay. What about promotions on 20 pork products such as discounts or rebates, 2.1 is that something that factors into your 22 decision as to whether you use a particular 23 pork vendor? 24 MR. BOZEMAN: Object to the form. 25 Α. There's not ever any No.

158 1 B. ADAMS 2 promotions on pork unfortunately, at least 3 none that I'm aware of. 4 Ο. Okay. Are there any type of 5 discounts that you're aware of on pork, you know, volume-based discounts or anything 6 7 else you can think of? Yeah. Not that I'm aware. 8 Α. Т mean, Ben E. Keith might be getting a 9 10 volume-based discount. I'm not. Is that because of the 11 Q. Okay. 12 size of your restaurant just being a single 13 location entity? 14 Α. Yeah, yeah. 15 MR. BOZEMAN: Object to form. 16 Α. Yes. You buy primarily fresh pork 17 Ο. products or frozen pork products? 18 19 Α. The pork butts are fresh and the 20 ribs are frozen. 2.1 Ο. Have you ever negotiated any 22 discounts or other price reductions for 23 pork products for Grady Corporation from Ben E. Keith Food Service Distributor? 24 25 Α. No.

159 1 B. ADAMS 2 When you're doing -- when you're Ο. 3 looking in your annual rib price, are you 4 getting any volume discount because you're 5 committing upfront to a certain amount of annual purchase? 6 Object to the form. MR. BOZEMAN: I'm assuming I am. 8 Α. 9 Q. Okay. 10 Α. But I don't know what other customers are paying for their ribs. 11 12 Q. Got it. So on the rib contract, 13 for example, is there anything in that 14 contract that says you're getting X 15 percentage discount because you're committing to, you know, 1,500 cases a 16 That's a hypothetical, but I'm just 17 trying to understand, are you getting any 18 19 kind of price reduction upfront because of 20 that or are you just getting price 2.1 certainty throughout the year? 22 MR. BOZEMAN: Object to the form. 23 You know, we're just getting a Α. 24 price so that we know we can lock the price 25 in for the year to know how to set our